In order for your department, college, and university to succeed, faculty members must contribute. Some examples are the following:

Departmental Governance

- 1. Departmental faculty meetings
- 2. Curriculum, assessment, and program review
- 3. Graduate program and graduate committees
- 4. PTE
- 5. Colloquium/seminar
- 6. Hiring faculty members and/or postdocs
- 7. Outreach
- 8. Recruiting and/or advising students (plan of study, research, etc.)
- 9. Ad hoc committees, task forces, etc.

College Governance

- 1. College faculty meetings
- 2. Curriculum
- 3. PTE
- 4. Chair's Council
- 5. Nominations and Awards
- 6. Service and Outreach
- 7. Student Progress

University Governance

- 1. Open forums
- 2. Faculty Senate
- 3. Academic Affairs Committee
- 4. Academic Integrity Committee
- 5. Budget Committee
- 6. Campus Space and Facilities Committee
- 7. Conflict of Interest Advisory Committee
- 8. Council of College Faculties
- 9. Equal Opportunity Hearing Panel
- 10. Equity and Diversity Committee
- 11. Executive Committee
- 12. Faculty Affairs Committee
- 13. Standing Committee on Faculty Rights (SCOFR)
- 14. General Education Committee
- 15. Grade Appeals Board
- 16. Library Committee
- 17. Program Review Committee
- 18. Research and Consulting Committee
- 19. Senate Coordinating Council
- 20. Technology and Instructional Services Committee
- 21. University Assessment Committee
- 22. University Athletics Committee

Some questions to ask yourself, your chair/head (e.g., during performance review), your mentor, etc. now and in the future:

- What percentage of my job description is devoted to service?
- What are my initial service expectations, now and for tenure/promotion? Am I doing (and/or have I done) enough, too much, or not enough?
- What is involved in the service responsibility I am considering volunteering for? What is the committee's charge? How many hours per week/month (in and outside of meetings)? How long will I be expected to serve in this role? Is it appropriate for me, given my rank, other commitments, etc.?

Some advice*:

- Read departmental and university memos and emails in their entirety before contacting someone else with questions about them. Keep up with email.
- Learn and follow departmental, college, and university policies, processes, and procedures. Learn the structure of these organizations.
- Avoid gossiping and department "politics" when possible. Expect that anything you say to anyone about a colleague will be repeated to that colleague or your chair/head.
- Be dependable, professional, helpful, friendly, courteous, kind, cheerful, thrifty, brave, clean, and thankful.
- Provide requested information, reports (including annual activity reports), etc. promptly, thoroughly, and following the guidelines provided.
- Learn how to accept constructive criticism.
- Use your chair/head, mentor, etc. to help you make good choices.
 - o Do (some) service on department committees.
 - Say no to service on college and university committees (initially).
 - Try to choose tasks that you are invested in. If you are going to do service, you should do things you enjoy and that you feel are valuable.
- Learn to be an effective colleague/committee member.
 - Spend more time listening than speaking at meetings. Do not interrupt your colleagues while they are making a point, even if you have something to add.
 - Prepare for meetings by reading minutes, agendas, reports, etc. in advance. (Don't be the student who shows up for class unprepared.)
 Be prepared to discuss things that need discussing. Bring a pen.
 - Attend scheduled meetings. Use your calendar to keep track of your schedule (when and where to be).
 - Learn by watching your effective and ineffective colleagues. Do the things you see that work, don't do things that don't work.
 - Learn how to run meetings.

* Adapted from email message from Canan Bilen-Green, personal experience, Boy Scout Handbook, and Forbes article "10 Tips For Winning Over Your Colleagues"