**Recommendations to NDSU Administration from the Faculty Senate Budget Committee**

**December 2019**

Informed by the compiled results from our survey of NDSU faculty, we offer the following recommendations for dealing with ongoing and future budget difficulties.

1. Preservation of our academic missions in teaching and research is paramount. We must prioritize adequate funding for faculty, support services in information technology and libraries, and facilities.
2. We support reasoned cuts in budgets for athletics, fleet services, the President’s office, University relations, travel support, and administrator salaries, as these have the least impact on our academic mission.
3. We favor focused and strategic cuts to programs over across-the-board cuts to all programs.
4. We support listening sessions between faculty and administration to maintain dialog. Such sessions should include a general information presentation on the university budget, broken down by salaries, operating costs, etc.
5. We support the following ideas for increasing revenue.
   1. Offering more certificate programs aimed at nontraditional students
   2. Offering short courses on weekends to nontraditional students
   3. Developing new programs that complement existing programs, such as in culinary arts or intensive English instruction
   4. Reviving a DCE model of funding new courses
   5. Developing unique online programs that could attract a national audience
   6. Developing high school dual credit programs
   7. Offering our facilities to rent for events such as weddings and receptions
   8. Focused marketing of our top programs
   9. Targeting endowments for academic needs
   10. Changing intellectual property policies to allow more money from royalties to stay in academic departments
6. We support reasoned spending cuts by considering:
   1. Outsourcing services such as car fleets and building repairs where logical
   2. Retrofitting buildings with energy-saving smart lighting
   3. Cutting landline phones wherever possible
   4. Cutting little used software such as Pivot and Digital Measures
   5. Reducing paper (including items such as glossy invitations) use on campus in favor of electronic communication as much as possible.